La Fondation du Grand Montréal (FGM) est un organisme de bienfaisance sans but lucratif voué au mieux-être de la collectivité du Grand Montréal. À cette fin, elle recueille des fonds de dotation permanents, en assure la saine gestion et en distribue les revenus de façon à soutenir des organismes locaux œuvrant dans divers secteurs, dont la santé, les services sociaux, les arts et la culture, l’éducation et l’environnement.

**Fonds by type as of December 31, 2009**

<table>
<thead>
<tr>
<th>Type of Fund</th>
<th>Total: $46,371,285</th>
</tr>
</thead>
<tbody>
<tr>
<td>Community funds</td>
<td>7%</td>
</tr>
<tr>
<td>Designated funds</td>
<td>9%</td>
</tr>
<tr>
<td>Organisational</td>
<td>41%</td>
</tr>
<tr>
<td>Donor-advised funds</td>
<td>61%</td>
</tr>
<tr>
<td>Field-of-interest</td>
<td>2%</td>
</tr>
</tbody>
</table>

**Grants distributed in 2009**

<table>
<thead>
<tr>
<th>Category</th>
<th>Total: $1,307,323</th>
</tr>
</thead>
<tbody>
<tr>
<td>Education</td>
<td>16.70%</td>
</tr>
<tr>
<td>Environment</td>
<td>8.57%</td>
</tr>
<tr>
<td>Health and welfare</td>
<td>20.39%</td>
</tr>
<tr>
<td>Arts and culture</td>
<td>19.88%</td>
</tr>
<tr>
<td>Social development</td>
<td>34.46%</td>
</tr>
</tbody>
</table>

The Foundation of Greater Montreal (FGM) is a non-profit charitable organisation dedicated to the well-being of the Greater Montreal community. It establishes and manages permanent endowment funds and distributes their income in the form of grants to charitable organisations working in the areas of health, social services, arts and culture, education, and the environment.

The FGM is a member of Community Foundations of Canada (CFC), an organisation numbering 173 community foundations that reaches thousands of communities across Canada and whose collective assets total more than $2.9 billion.

CFC also plays a leading role in the worldwide community foundations’ network. It has supported the development of foundations in Brazil, Mexico, Central and Eastern Europe, South Africa, and Australia. In all, some 1,400 community foundations around the world share their skills and information.
Throughout the year 2009, the Foundation of Greater Montreal successfully overcame a number of important challenges. Who would have believed that in its 10th year of existence, the Foundation, like all other community foundations, would be on the heels of the greatest economic crisis in generations? The uncertainty resulting from the crisis affected donors and community recipients alike.

The impact of the crisis hit the Foundation hard in 2008. The Foundation’s fully-owned investment fund closed its books with assets of $40.1 million, posting a $4 million loss on December 31, 2008. But the Foundation rebounded and recovered in 2009, recouping the losses of the previous year and resuming growth. Thus, the Foundation’s fully-owned investment fund ended 2009 with a historic high of $46.5 million in assets. The $6.4 million increase includes $2.2 million in new donations, with the balance coming from gains in the Foundation’s investment portfolio. As a result, in the moment of greatest need for communities in Greater Montreal in 2009, the Foundation’s Board of Directors authorized grants worth $1.3 million to some 150 local organisations.

For its part, the Foundation of Greater Montreal Investment Fund grew from $81.6 million on December 31, 2008 to $98.1 million on December 31, 2009, an increase of 20.2%. Maintaining this momentum, the Fund surpassed the $100 million cap in March of 2010, another historic milestone. The fund’s return on investment for 2009 was 13.89%, net of administrative charges, an excellent performance in view of the portfolio’s conservative position.

Funds managed by the Foundation for third party organisations grew to $53.8 million as of December 31st, 2009, a $10.2 million increase over the course of the year, resulting from new donations and portfolio growth in equal parts. The Foundation is very proud of the confidence shown by other community organisations, and is keen to expand such activities in the coming years.

The year 2009 also saw the Foundation undergo an important transition. In June 2009, Alex Paterson completed his mandate as Chairman of the Board of Directors and handed the torch to Marcel Côté, Founding Partner of SECOR. In addition, on July 1st, 2009, Marina Boulos took over the reins as President and CEO of the Foundation. Marina succeeded Gaston Bouchard, LL.B., who acted as interim President and CEO for the nine months following the departure of Kathleen Weil.
With a new team at the top and a new economic cycle ahead of us, the Foundation is as confident embarking on a second decade as it is proud of what it accomplished in its first. The Board has mandated that the Foundation double the size of assets in its fully-owned funds to more than $100 million over the next five years. Managed funds should also increase over this period. Those goals derive from the strategic imperative to reach the critical mass the Foundation needs to fully realize its mission. The Foundation relies on an operating budget based on 0.66% of its total investments, excluding the fees of its portfolio managers. It must therefore reach assets of $125 million to be in a position to self-finance an operating budget of $825,000, the minimum deemed necessary to offer adequate services to the community.

To that end, the Foundation must increase its visibility within the community and among potential donors. Most particularly, the Foundation must turn its efforts towards the emerging generation of philanthropists who want to get involved in their community and for whom the Foundation can be an essential tool.

In a single decade, the Foundation has built a unique instrument for the development of community services in Greater Montreal. As we look ahead to the next ten years, our gratitude extends to the pioneers who brought us here and to the new partners and leaders who will help us reach even further.
The Investment Committee is a standing committee of volunteers mandated by the Board of Directors. It is made up of proven professionals from the investment and finance sectors who have chosen to contribute to their community. The Committee’s mandate is to oversee all aspects of investment practices in order to ensure the protection of the FGM’s capital, and to generate the revenues required to accomplish the Foundation’s mission. As such, the Committee:

- recommends an investment policy to the Board of Directors and modifies it as required;
- recommends managers, custodians, and trustees;
- oversees the allocation of assets between managers;
- submits a quarterly report to the Board of Directors on the performance of each manager and of the FGM investment fund.

The annual revenues and the positive variation of the fair value of FGM investments, although not realized as of December 31, 2009, represent the yield of the portfolios managed by the FGM and its investment partners for the 2009 fiscal year. That yield stands at 13.89%, net of management fees. It reflects a definite recovery from the market turbulence experienced in the previous fiscal year. According to the firm Morneau Sobeco, Canadian retirement funds posted a yield of 17.85% in 2009, compared to −16.5% in 2008, an average yield of −0.15% over the last two fiscal years, before management fees. The FGM investment fund’s average yield over the past two fiscal years stands at −0.16%, net of management fees.

During the four previous years, the FGM had posted yields of 7.28% (2005), 11.08% (2006), −0.39% (2007), and −12.5% (2008), net of management fees. The average yield for the past five years stands at 3.43%, net of management fees.

The Investment Committee remains confident that the FGM’s investment policy will help the Foundation overcome the current period of instability. In 2009, the wide diversity of its investments and the quality of its managers have provided the FGM with appropriate hedges against the risks associated with a specific economic or geographic sector. Over the coming years, the Committee plans to pursue the current investment strategy.

Gilles Émond
Chairman, Investment Committee
The FGM believes that culture should be accessible to all. It is an educational tool that helps stimulate curiosity and creativity among the young, reduce the drop-out rate, and reintegrate those who may have been marginalized. That is why the FGM gives special consideration to organisations that popularize culture and close the gap between the general public and artists.

Supported by the FGM, the Théâtre Aphasique undertook a tour to stage events in multicultural community centres with a view to raise awareness about the lives of aphasics. The FGM also supported a project called Des ados et des mots by the Festival de littérature jeunesse Laval, which offered some fifteen workshops on different topics involving literature, aimed at bridging the gap between young people of different ages.
NEARLY 70 CHARITABLE ORGANISATIONS ESTABLISHED IN THE GREATER MONTREAL AREA SHARED $633,900 IN GRANTS FROM THE FGM’S COMMUNITY GRANTS PROGRAM

The Foundation of Greater Montreal renewed its commitment to sponsor programs and projects that address the needs of society’s most vulnerable people and improve the quality of life within Greater Montreal. Nearly 70 charitable organisations established in the Greater Montreal area shared $633,900 in grants from the FGM’s Community Grants Program. Social services received nearly 45% of the grants, arts and culture 24%, education 15%, health almost 10%, and the environment 6%.

How to apply for a community program grant

Priorities

The FGM supports all endeavours that contribute to the quality of life of the people of Greater Montreal. In deciding on the allocation of grants for 2009, the FGM paid particular attention to projects in the following sectors:

> physical and mental health
> education
> social services
> arts and culture
> environmental protection and sustainable development

Eligibility

Only non-profit charitable organisations registered with the Canada Revenue Agency and established in the Greater Montreal area — the Island of Montreal, the North Shore and the South Shore — are eligible for FGM grants.

Process

Grants are allocated to specific programs for pre-determined periods. The Grants Committee is made up of volunteer community members and professional advisors who evaluate requests and prepare recommendations for the Board of Directors and the Foundation’s donors. The Board of Directors allocates grants in keeping with established parameters.
The FGM favours a brand of social development that relies on inclusion, recognizing that no society can progress by marginalizing entire groups within its boundaries. The FGM therefore promotes an approach that is oriented to action and social accountability. It has provided grants to organisations dedicated to providing marginalized citizens with the tools they need to take their rightful place in society.

Thanks to contributions from the FGM, young girls between the ages of 4 and 14 were able to join the Colonie Sainte-Jeanne d’Arc and participate in a number of cultural, sports and outdoor activities. An FGM grant has allowed the Maison Bleue, an organisation that helps pregnant women, to continue financing three personal attendants whose role it is to help women throughout their pregnancies and after their deliveries. Le Centre des aînés pour Espoir nouveau acquired a new freezer for their meals-on-wheels service.
## Funds and Grants

Organisations that received grants from the FGM Community Fund in 2009: $633,900

<table>
<thead>
<tr>
<th>Grantee</th>
<th>Grant</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Arts and culture</strong></td>
<td><strong>$155,300</strong></td>
</tr>
<tr>
<td>Arsenal à musique inc. (L’)</td>
<td>$10,000</td>
</tr>
<tr>
<td>ATSA</td>
<td>$7,500</td>
</tr>
<tr>
<td>Blue Metropolis Foundation</td>
<td>$10,000</td>
</tr>
<tr>
<td>Comité musique Maisonneuve inc.</td>
<td>$10,000</td>
</tr>
<tr>
<td>Communauté Ségahra de l’U. du Québec</td>
<td>$10,000</td>
</tr>
<tr>
<td>Compagnie Marie Chouinard (La)</td>
<td>$10,000</td>
</tr>
<tr>
<td>Danse-Cité inc.</td>
<td>$10,000</td>
</tr>
<tr>
<td>Ensemble instrumental Appassionata (L’)</td>
<td>$10,000</td>
</tr>
<tr>
<td>Festival de littérature jeunesse Laval – Lis avec moi</td>
<td>$5,000</td>
</tr>
<tr>
<td>Festival des arts de Saint-Sauveur</td>
<td>$10,000</td>
</tr>
<tr>
<td>Impatients (Les)</td>
<td>$10,000</td>
</tr>
<tr>
<td>Institut national de la recherche scientifique, Urbanisation, Culture et Société</td>
<td>$5,000</td>
</tr>
<tr>
<td>Musée Pointe-à-Callière</td>
<td>$6,800</td>
</tr>
<tr>
<td>Musées – Centre des arts de la scène (Les)</td>
<td>$6,000</td>
</tr>
<tr>
<td>Ohoro Goboro</td>
<td>$5,000</td>
</tr>
<tr>
<td>Théâtre Aphasique</td>
<td>$10,000</td>
</tr>
<tr>
<td>Théâtre le Clou</td>
<td>$10,000</td>
</tr>
<tr>
<td>Vivacité Montréal (CALQ)</td>
<td>$10,000</td>
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<tr>
<td><strong>Education</strong></td>
<td><strong>$95,000</strong></td>
</tr>
<tr>
<td>Allô Prof</td>
<td>$10,000</td>
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<tr>
<td>CBC School Needs 2009</td>
<td>$5,000</td>
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<tr>
<td>Centre for Literacy of Quebec (The)</td>
<td>$10,000</td>
</tr>
<tr>
<td>Déclic – Soutien à la persévérance scolaire</td>
<td>$10,000</td>
</tr>
<tr>
<td>Faculty of Fine Arts, Department of Theatre (Concordia University)</td>
<td>$10,000</td>
</tr>
<tr>
<td>Fondation de l’école Le Plateau</td>
<td>$10,000</td>
</tr>
<tr>
<td>Giant Steps Foundation – Montréal</td>
<td>$10,000</td>
</tr>
<tr>
<td>Jeunes Entreprises du Québec Inc. (Les)</td>
<td>$10,000</td>
</tr>
<tr>
<td>Learning Disabilities Association of Québec</td>
<td>$10,000</td>
</tr>
<tr>
<td>Montreal Children’s Library</td>
<td>$10,000</td>
</tr>
<tr>
<td><strong>Environment</strong></td>
<td><strong>$38,500</strong></td>
</tr>
<tr>
<td>Action Communitère</td>
<td>$10,000</td>
</tr>
<tr>
<td>Cercles des jeunes naturalistes (Les)</td>
<td>$8,500</td>
</tr>
<tr>
<td>Ecomuseum / Société d’histoire naturelle de la vallée du Saint-Laurent</td>
<td>$10,000</td>
</tr>
<tr>
<td>Université de Montréal</td>
<td>$10,000</td>
</tr>
<tr>
<td><strong>Health and well-being</strong></td>
<td><strong>$60,000</strong></td>
</tr>
<tr>
<td>Association des parents et amis de la personne atteinte de maladie mentale de la Rive-Sud (APAMM-RS)</td>
<td>$5,000</td>
</tr>
<tr>
<td>Autisme et troubles énhavissants du développement Montréal</td>
<td>$10,000</td>
</tr>
<tr>
<td>CHIP McGill</td>
<td>$10,000</td>
</tr>
<tr>
<td>(Cardiovascular Health Improvement Program)</td>
<td>$10,000</td>
</tr>
<tr>
<td>Fondation Centre de santé et de services sociaux Jeanne-Mance</td>
<td>$10,000</td>
</tr>
<tr>
<td>Friends for Mental Health</td>
<td>$10,000</td>
</tr>
<tr>
<td>Montreal Fluency Centre</td>
<td>$5,000</td>
</tr>
<tr>
<td>Multiple Sclerosis Society of Canada – Montréal division</td>
<td>$10,000</td>
</tr>
<tr>
<td><strong>Social development</strong></td>
<td><strong>$285,100</strong></td>
</tr>
<tr>
<td>Action Nouvelle Vie</td>
<td>$10,000</td>
</tr>
<tr>
<td>Agence Ometz</td>
<td>$10,000</td>
</tr>
<tr>
<td>Arche-Montréal inc. (L’)</td>
<td>$10,000</td>
</tr>
<tr>
<td>Bread Basket Lac-Saint-Louis</td>
<td>$10,000</td>
</tr>
<tr>
<td>Camp Amy Molson Inc.</td>
<td>$10,000</td>
</tr>
<tr>
<td>Carrefour d’Entraide de Lachine</td>
<td>$10,000</td>
</tr>
<tr>
<td>Carrefour Mousseau</td>
<td>$10,000</td>
</tr>
<tr>
<td>Centre d’Activités Récréatives et Éducatives (C.A.R.E.)</td>
<td>$10,000</td>
</tr>
<tr>
<td>Centre de répit Philou</td>
<td>$10,000</td>
</tr>
<tr>
<td>GNIB Library for the Blind</td>
<td>$6,000</td>
</tr>
<tr>
<td>Colonie Sainte-Jeanne d’Arc (La)</td>
<td>$10,000</td>
</tr>
<tr>
<td>Dynamic Theatre Factory (The)</td>
<td>$10,000</td>
</tr>
<tr>
<td>Elizabeth House Foundation (The)</td>
<td>$10,000</td>
</tr>
<tr>
<td>Fondation des Centres jeunesse de Montréal</td>
<td>$10,000</td>
</tr>
</tbody>
</table>

Friendship Circle of Quebec $9,400
Girls Action Foundation $10,000
Jeunes au Travail $10,000
Joujouthèque Saint-Michel (La) – VSMS $10,000
LOVE. Leave Out Violence $10,000
Maison Bleue (La) $8,000
Maison des jeunes du Plateau Inc. $8,900
Mile-End Community Mission $6,700
Montreal Assault Prevention Centre $10,000
Mouvement des personnes d’abord de Montréal $10,000
N.D.G. Senior Citizens’ Council Inc. $7,200
New Hope Senior Citizens’ Centre $5,000
Refuge Juan Moreno $10,000
Santroupol roulant Inc. $10,000
Traversée (La) $8,000
Tyndale St-George Community Centre $10,000
West Island Community Resource Centre $6,200

### Community Funds

**Junior League of Montreal Legacy Fund**
- Contributed to the Community Grants Program $1,790

**Michael Novak Fund**
- Contributed to the Community Grants Program $3,620

**Pierre Brunet Fund**
- Contributed to the Community Grants Program $331

**Susan and Jonathan Wener Fund**
- Contributed to the Community Grants Program $567

**Anonymous Fund**
- Contributed to the Community Grants Program $93,398

### Designated Funds

**Queen Elizabeth Hospital Foundation Health Fund**
- Fondation de l’Institut universitaire en santé mentale Douglas $13,885
- Montreal Chest Institute Foundation (The) $6,942
- Montreal Children’s Hospital Foundation (The) $20,827
- Montreal General Hospital Foundation (The) $20,827
- Royal Institution for the Advancement of Learning McGill $20,827
- Royal Victoria Hospital Foundation $20,827
- Sir Mortimer B. Davis Jewish General Hospital Foundation (The) $13,885
- St. Mary’s Hospital Foundation $20,827

**William Garnett Strong Bursary Fund**
- McGill University $1,916

**Anonymous fund**
- Dominican University College Foundation $2,195
- Oeuvres des abbés Martel et Marcel (Les) $2,195
- Secours Tiers-Monde Québec Inc. $2,195

### Donor-Advised Funds

**Anna and Philip Belec Foundation Fund**
- Action Centre / Centre Action $2,334

**Anne-Marie and Jacques Bougie Fund**
- Royal Institution for the Advancement of Learning McGill (Montreal Neurological Institute and Hospital) $14,000
- Contributed to the Community Grants Program $165

**Anonymous fund**
- Fonds du Conservatoire Musique & Art dramatique du Québec $75,000
- Contributed to the Community Grants Program $594,620

**Christopher Hartt Jones Fund**
- Montreal General Hospital Foundation (The) $11,677

**Corey and Betsy Copeland Family Fund**
- Contributed to the Community Grants Program (50% environment) $1,417

**December 6th Victims Foundation Against Violence Fund**
- Contributed to the Community Grants Program $886

**DBD Fund for Youth and Recreation**
- Camp Amy Molson Inc. $742
Education should be a gratifying and stimulating experience. Unfortunately, the path through the school years can be fraught with pitfalls for some youth. The FGM has identified experiences that are key to one’s educational success and supports organisations that help young people find renewed interest and motivation in education, and prevent them from dropping out.

Allô Prof is actively engaged in an ongoing mission to lower the drop-out rate. Among other initiatives, the organisation offers help with homework and on-line classes. Thanks to a grant from the FGM, teachers and volunteers have teamed up to launch a campaign called Option réussite, intended to raise awareness of the pervasiveness of dropping out. The campaign reached more than 1,000 young people from grades 4 and 5, in seven primary schools. The FGM also supported the HIPPY project managed by the Centre d’alphabétisation du Québec. This project helps parents acquire the tools they need to be more effective and engaged as first educators.
Fondation Lucie et André Chagnon Fund  
Dedicated to the development of the FGM  
$32,691

Fondation québécoise de la thalidomide Fund 
Thalidomide Victims' Association of Canada  
$9,881

Francine Robert Fund  
Fabrique de la Paroisse de Saint-Patrice  
$1,565

Gallo Family Fund  
Contributed to the Community Grants Program  
$1,464

Gérard Veilleux Foundation Fund  
Maison Monbouquette  
$3,890

Groupe Di Tomasso Foundation Fund  
Fonds Cardinal Léger et ses œuvres  
$1,403

Guy Tiphane Fund  
Contributed to the Community Grants Program  
$18,921

Harrison Family Fund  
Contributed to the Community Grants Program  
$778

Isidore and Anna Blanchard Fund  
Fondation de l’Hôpital Louis-H. Lafontaine  
$700

Josée & Michel Jacques Fund  
Fondation des Auberges du Cœur du Québec  
$711

J.W. McConnell Family Foundation Fund  
Dedicated to the development of the FGM  
$32,691

Jérôme Gendron Fund  
Centraide de Greater Montreal  
$1,068

Josée & Michel Jacques Fund  
Douglas Hospital Foundation  
$5,185

Fondation Hôpital Sainte-Justine  
$5,000

Fondation du Centre hospitalier de l’Université de Montréal  
$5,000

Living Environmental Studies (LES) Foundation Fund  
Action pour la solidarité, l’équité, l’environnement et le développement (ASEED)  
– Équiterre  
$1,350

Malouf Family Fund  
Amyotrophic Lateral Sclerosis Society of Canada  
$1,000

Amyotrophic Lateral Sclerosis Society of Quebec  
$1,000

Gedars Home for Elderly People  
$3,000

Centre de répit Philou  
$1,500

Fondation de la résidence de soins palliatifs de l’Ouest de l’Île Inc.  
$1,000

Fondation Partageons L’Espoir  
$2,500

La Fondation du refuge pour femmes Chez Doris Inc.  
$1,800

Le Bon Dieu dans la rue, organisme pour jeunes adultes  
$2,000

Le Fond de développement du Collège Jean-de-Brébeuf  
$1,000

Marianopolis College  
$3,500

Musée des beaux-arts de Montréal  
$3,500

Refuge Juan Moreno  
$2,700

Royal Institution for the Advancement of Learning McGill University  
(Alzheimer’s Disease Research Unit)  
$5,000

Selwyn House Association  
$4,500

St. George Orthodox Church of Montreal  
Attention Gabriel Rossy Memorial Fund  
$1,000

Gabriel Rossy (Alzheimer’s Disease Research Unit)  
$5,000

St. Sauveur Cathedral Trust  
$2,500

The Montreal Children’s Hospital Foundation  
$3,000

The Sir Mortimer B. Davis Jewish General Hospital Foundation  
$3,000

The Zhubin Foundation  
$1,500

Margaret K. Deacon Trust Fund  
Société des missionnaires d’Afrique-Province de l’Amérique du Nord  
$456

Max Kersten Social Justice Fund  
Foundation of Catholic Community Services Inc.  
$4,058

Michael and Michaelleen O’Connor Fund  
Le Bon Dieu dans la rue, organisme pour jeunes adultes  
$1,492

Santropol roulant Inc.  
$1,491

Monique and Guy Bisaillon Fund  
Fondation Centre de santé et de services sociaux Jeanne-Mance  
$484

Patrick H. Irwin Trust Fund  
Contributed to the Community Grants Program  
$12,945

Raissa and Armand Aïsafalho Fund  
Contributed to the Community Grants Program  
$866

Sam and Lynda Gatelaro Fund  
West Island Association for the Intellectually Handicapped  
$486

Tom and Olga Maxwell Fund  
Grace Church  
$1,000

Contributed to the Community Grants Program  
$438

Flow-Through Funds

Living Environmental Studies (LES) Foundation Fund  
Action pour la solidarité, l’équité, l’environnement et le développement (ASEED)  
– Équiterre  
$15,366

Neil and Louise Tillotson Fund, through the New Hampshire Charitable Foundation  
$18,921

Field-of-Interest Funds

Alex Paterson Fund  
Contributed towards Education within the Community Grants Program  
$679

Anonymous Fund  
Contributed towards Health & Welfare within the Community Grants Program  
$837

Montrouge Bolton Fund  
Contributed towards Education within the Community Grants Program  
$1,584

Red Feather Fund  
Contributed to the Community Grants Program  
$17,676

Organisational Endowment Funds

Bond Foundation for Animal Welfare (The)  
$1,893

Compagnie de théâtre il va sans dire (La)  
$2,300

École de cirque de Verdun (L’)  
$339

Ensemble contemporain de Montréal  
$621

Ensemble instrumental Appassionata (L’)  
$771

Espace Go Inc.  
$850

Espace Libre Inc.  
$1,213

Festival des Arts de Saint-Sauveur  
$26,659

Filles électriques (Les)  
$309

Fondation Centre de santé et de services sociaux Jeanne-Mance  
$5,458

Fondation des Étoiles  
$466

Fondation des ingénieurs municipaux du Québec (La)  
$4,444

Fondation du Collège St-Anselme  
$924

Fondation du Musée des maîtres et artisans du Québec  
$821

Fondation du Théâtre du Nouveau Monde (La)  
$24,038

Fondation Toujours Ensemble (La)  
$1,068

Grace Church  
$9,504

Jeunesse Canada Monde  
$2,689

Maison Jean-Monbouquette (La)  
$762

Maison québécoise du théâtre pour l’enfance et la jeunesse  
$799

Metropolis Blue Foundation  
$3,082

National Theatre School of Canada Fund  
$16,107

Oboro  
$735

Optica – Un centre au service de l’art contemporain  
$339

Orchestre métropolitain du Grand Montréal  
$1,544

Petits violons Inc.  
$14,158

Praxis art actuel  
$383

Priory School Foundation Inc. (The)  
$2,209

Radio communautaire francophone de Montréal Inc.  
$836

Refuge Juan Moreno  
$9,504

Rotary club of Montreal Fund  
$2,361

Service de soins palliatifs de l’Ouest de l’Île Inc. (Le)  
$450

Société de musique contemporaine du Québec (La)  
$2,311

St. John’s Ambulance Fund  
$358

Théâtre de la Ville  
$903
A CALL TO ACTION

The FGM supports grassroots projects aimed at community involvement and action. It has been keen to leverage local alliances, such as the Cercle des jeunes naturalistes. This program’s mission is to awaken young people to the discovery and understanding of nature. The Foundation also awarded a grant for the maintenance of the Racine de Paix, a community garden located in Les Enfants du Monde school yard.

Environment

Photo: University of Montreal. Together with Le Bon Dieu dans la rue, homeless youth have access to a veterinary clinic for the treatment of their animals.
The Foundation of Greater Montreal has participated in CBC's School Needs Project since its inception in 2007. Each year, a new theme is selected, and in 2009, it was diversity and inclusion.

In the fall of 2009, five high school students were chosen to join the FGM’s Youth in Philanthropy Program, receive training from the Foundation on how to become a philanthropist, learn about diversity and integration, and understand the mechanics of awarding one-time grants to elementary schools for eligible, worthwhile projects dealing with diversity and integration. In the meantime, grade 5 classes were taught about diversity and integration so they could then create their own school-based project and obtain a grant in order to carry it out. Both high school and elementary school students received some of their training from Equitas, a non-profit organization that works for the advancement of equality, social justice, and respect for human dignity in Canada and around the world through human rights education programs.

Proposals from the five elementary schools were submitted in December and reviewed by the high school students who decided how to award a total of $10,000 in grants, half of which was provided by the Alex and Ruth Dworkin Foundation. The five high school students who participated in the training and judging process were: Regina Tolentino, Marymount Academy; Sarah Rossy, Beaconsfield High School; Tommy Vernados, Chambly Academy; Nayab Malik, Laval Liberty High School; and Kristen Penzas, Howard S. Billings Regional High School.

The adjudicators decided to award grants in the following manner:

In first place: Nesbitt Elementary School, with a total grant of $3,000 for a project entitled “The Nesbitt World Cup: Playing for Passion, Playing for Peace”. The goal of their project was to provide soccer equipment and to simulate a World Cup soccer game at school while learning about the cultures of different countries that share a common interest and passion for the game.

In second place: Springdale Elementary School was awarded $2,500 for a project entitled “Operation Rainbow”, intended to promote awareness of the contribution and savoir-faire of six ethnic communities by hosting six cultural events at the school to foster appreciation of the diversity of ideas and ways of life of these communities.

In third place: Willibrord Elementary Learning Centre won $2,000 for its project to publish a newspaper in order to promote diversity, multiculturalism, and racism awareness.

Tied for fourth and fifth places were St. Mary’s School and Crestview School, who each received $1,250 for their respective efforts.

The awards were announced on CBC English TV and radio on March 25th, 2010.
In the health sector, the FGM’s role complements the public network. The FGM seeks to promote physical and mental health among the most vulnerable members of our society.

It is in this context that the FGM supported McGill University’s Comprehensive Health Improvement Program (CHIP) aimed at people suffering from type 2 diabetes, obesity, and heart disease. In another area, the Association des parents et amis de la personne atteinte de maladie mentale de la Rive-Sud, with the help of the FGM, was able to offer two therapeutic and self-help groups to those who lost a family member or close friend to suicide, and to conduct information seminars on mental health problems.

Photo: Autisme et troubles envahissants du développement Montréal (ATEDM) brings together parents of children with autism.


A WIDE CHOICE OF ENDOURED FUNDS FOR MAXIMUM FLEXIBILITY

The Foundation of Greater Montreal gives donors great flexibility, allowing them to set up permanent endowment funds in the field of interest of their choice, or for the benefit of a cause or organisation they care about. Only fund earnings are used to award grants; under the FGM’s sound management, the capital continues to yield earnings year after year, which means that the donation becomes a permanent gift to the community. These types of funds can take any of the following forms.

**Community Fund (unrestricted Funds)**
Ideal for donors who want the assurance that their funds will always be used to meet pressing community needs and improve the quality of life in Greater Montreal. Donors place no restrictions on the use of the funds and entrust the FGM with the task of identifying community priorities and the charitable organisations best able to meet them.

**Designated Fund**
These funds are established by donors to support specific charitable organisations in perpetuity. If a designated organisation ceases to exist, the income from the fund is redirected to an organisation with a similar mission.

**Donor-Advised Fund**
This fund allows for donors’ involvement in selecting charitable organisations to receive grants from their fund.

**Field-of-Interest Fund**
These funds allow donors to direct their charitable giving in a general area of interest. The FGM provides grants to the charitable organisations best able to meet their needs in the chosen field.

**Flow-Through Fund**
Funds that are entrusted to the FGM for eventual distribution to another non-profit organisation, in any sector that offers programs for which the funds are intended. The FGM’s involvement is generally limited to issuing the grants, as well as to monitoring and overseeing the management of the funds on a fee-for-service basis.

**Memorial Fund**
Created to commemorate a person, family or important event, these funds can be set up under any of the FGM endowment funds.

**Organisational Endowment Fund**
Designated funds established by charitable organisations as permanently endowed funds within the FGM. The fund provides them with an additional source of annual income, which is added to sums raised annually through other means, such as fund-raising campaigns. Donors may contribute to such funds through the FGM or by contacting the organisation directly.

**Organisational Managed Fund**
A charitable organisation or foundation entrusts the FGM with the long-term management of its endowment fund while retaining ownership of the fund and ensuring its distribution to the community.

---

**There are several ways to make a donation to the FGM**

Donors may make an outright donation, in the form of cash or publicly listed securities, or they may plan a future gift, which often takes the form of a bequest, or the gift of a life insurance policy on which they pay the premiums. They may also contribute to one of the FGM’s existing funds or create a personalized permanent endowment fund.
New Endowment Funds

THE FGM IS HAPPY TO WELCOME FIVE NEW FUNDS

The FGM is happy to welcome five new funds to its fold. These additions attest to the confidence donors place in the Foundation and to the soundness of its mission and vocation.

Ke Chin Jimmy Ho MEMORIAL FUND

“My husband, Ke Chin Jimmy Ho was a successful businessman. His whole life was devoted to his work. It is with as much passion, determination, and courage that he fought an illness that was diagnosed too late. I wanted to create this fund in my husband’s name to preserve his memory and his values.

I dedicate this fund to the health sector, more specifically to cancer research and diagnosis, and to support cancer victims and their families.”

Lisa Ho

Pierre Chamberland Foundation FUND

“The environment, education and healthcare are three causes that I hold dear. With the help of the Foundation of Greater Montreal, I have established a fund devoted to organisations that are active in these sectors.

I chose the Foundation of Greater Montreal because it offers me an opportunity to better manage my donations and to concentrate them on the sectors of my choice, at minimal cost. In addition, I like the Foundation of Greater Montreal’s objective of bequeathing a long-term humanitarian heritage.”

Pierre Chamberland
Micheline and Pierre L. Comtois Fund

“...I chose to create a designated fund with the FGM in order to centralize the monies I could contribute both during my lifetime and by means of bequests upon my death. I also believe that the FGM’s corporate structure assures me of the organisation’s continuity and that my last wishes will be respected. The capital that accumulates in the designated fund will be preserved in perpetuity and only the interest generated by the invested capital will be distributed each year, in accordance with my wishes.”

Pierre Comtois

François Desmarais Foundation Fund

“My professional practice as an investment advisor naturally drew me to philanthropy. The FGM provided me with a financial framework that is credible and human. The transparency of its approach to governance gave me the confidence that comes from a management team that is supported by committees of experts that are attentive to my long-term charitable pursuits. The François Desmarais Foundation Fund was instituted to foster gift planning, promote good health through prevention, and finance eligible organisations that operate in relevant areas.”

François Desmarais

Moreault Family Foundation Fund

“I set up a fund at the Foundation of Greater Montreal because, in addition to offering a number of fund options, the FGM’s structure is flexible and simple. The Moreault Family Foundation Fund is a donor-advised fund, in honour of my father and son. Each year, I can recommend the sector or organisations that will benefit from the revenues generated by my fund. These revenues will be granted to organisations dedicated to medical research and to the care of sick children.”

Patrick Moreault
THE FGM: A CUSTOM-MADE PARTNER FOR CULTURE

The creation of the Placements Culture program of the Conseil des arts et des lettres du Québec and the improvement of the endowment fund incentives provided under the Canada Cultural Investment Fund (formerly Heritage Canada) program in 2005 have motivated cultural organisations to set up endowment funds. Inspired by these initiatives, a large number of Montreal cultural organisations have entrusted the management of their funds to the FGM. Governments have since renewed their commitments in support of the artistic community. As a result, the FGM welcomes new funds to its fold every year. In 2009, 33 additional cultural organisations entrusted their funds to the Foundation.

“Placements Culture has enjoyed considerable success and fostered the diversification of funding for the arts, literature and communications. The program has added $66.2 million to the assets of organisations, thus contributing to their consolidation, even during a crisis. This success stems from the efforts, commitment and vitality of all of our partners, in particular the Foundation of Greater Montreal, whose reputation for integrity and rigorous management has certainly encouraged patrons of the arts to support the culture and communication sectors.”

Yvan Gauthier, CEO of the Conseil des arts et des lettres du Québec

New cultural Funds Established in 2009

- Association des auteurs et auteures de l’Outaouais
- CEAD Diffusion
- Centre culturel et communautaire de Préfontaine Inc.
- Centre International d’art Contemporain de Montréal
- Chœur de l’Outaouais
- Chœur des disciples de Massenet
- Chœur polyphonique de Montréal
- Circuit-Est
- Dulcinée Langfelder & Cie
- École de Musique d’Abitibi Ouest Inc.
- École de musique Harricana
- Ensemble Caprice
- Fondation du Musée québécois de culture populaire
- Fondation lavalloise des lettres
- Fondation Orchestre symphonique de Longueuil
- Galerie B-312
- Groupe Molior
- Ici par les Arts
- Le Chœur des Enfants de Montréal
- Musée du Fjord
- Musée Pierre-Boucher
- Musica Orbium
- Omnibus, Le Corps du Théâtre
- Orchestre symphonique de Drummondville
- Patrimoine religieux du Québec
- Productions Totem contemporain
- Quatuor Molinari
- Société des mélomanes de l’Abitibi-Témiscamingue
- Théâtre de la Banquette arrière
- Théâtre de la Manufacture
- Théâtre le Tandem Inc.
- Vieux métiers, Métiers vivants
- Vues d’Afrique
### Community Funds
- Junior League of Montreal Legacy Fund
- Laya and Harry Feldman Fund
- Michael Novak Fund
- Pierre Brunet Fund
- Susan and Jonathan Wener Fund
- Suzanne Trépanier–Côté Memorial Fund
- Anonymous

### Field-of-Interest Funds
- Joan and Alex K. Paterson Fund
- Ke Chin Jimmy Ho Memorial Fund*
- Marymount Alumni Fund
- Montrusco Bolton Fund
- Red Feather Fund
- Yvon Roy Fund
- Anonymous

### Designated Funds
- Queen Elizabeth Hospital Foundation Health Fund
- Pharma santé–Samaan Fund
- William Garnet Strong Bursary Fund
- Anonymous

### Donor-Advised Funds
- Alan and Joan Lindsay Fund
- Anna and Philip Belec Foundation Fund
- Anne-Marie and Jacques Bougie Fund
- Christopher Hartt Jones Fund
- Corey and Betsy Copeland Family Fund
- DBD Fund for Youth and Recreation
- December 6th Victims Foundation Against Violence Fund
- Dr Marinko Mirko Biljan Memorial Fund
- Fondation Lucie et André Chagnon Fund
- Fondation québecoise de la thalidomide Fund
- Francine Robert Fund
- François Desmarais Foundation Fund*
- Gérard Veilleux Foundation Fund
- Groupe Di Tomasso Foundation Fund
- Guy Tiphane Fund
- Harrison Family Fund
- Isidore and Anna Blanchard Fund
- J.S. and Associates Fund
- J.W. McConnell Family Foundation Fund
- Jérôme Gendron Fund
- Joséé and Michel Jacques Fund
- Katharine Pearson Memorial Fund
- LES Foundation Fund
- Malouf Family Fund
- Marcel Naud Family Foundation Fund
- Margaret K. Deacon Trust Fund
- May Kersten Social Justice Fund
- Michael and Michaelene O’Connor Fund
- Micheline and Pierre L. Comtois Fund*
- Monique and Guy Basillaillon Fund
- Moreault Family Foundation Fund*
- Morgans’ Hope Memorial Fund
- Patrick H. Irwin Trust Fund
- Pierre Chamberland Foundation Fund*
- Raisa and Armand Afilalo Fund
- Sam and Lynda Gatelaro Fund
- Samcon Fund
- Tom and Olga Maxwell Fund
- Anonymous

### Organisational Endowment Funds
- Blue Metropolis Foundation Fund
- Bond Foundation for Animal Welfare Fund
- Chœur des Disciples de Massenet Fund*
- Chœur des Enfants de Montréal Fund*
- CIBL, La radio francophone de Montréal Fund
- École de musique d’Abitibi-Ouest Fund*
- Ensemble Caprice Fund*
- Ensemble contemporain de Montréal Fund
- Ensemble Musica Obium Fund*
- Espace Go Fund
- Espace Libre Fund
- Festival des Arts de Saint-Sauveur Fund
- Fondation Centre de santé et de services sociaux
- Jeannine-Mance Fund
- Fondation des ingénieurs municipaux du Québec Fund
- Fondation du Musée des maitres et artisans du Québec Fund*
- Fondation Famijeunes Fund
- Fondation Orchestre symphonique de Longueuil Fund*
- Fonds de l’Arrière-Siècle Fund
- Fonds Maison Théâtre Fund
- ICI par les arts Fund*
- Kateri/Canada World Youth Fund
- L’École de cirque de Verdun Fund
- L’Ensemble instrumental Appassionata Fund
- La Compagnie de théâtre Il Va sans dire Fund
- La Fondation lavalloise des lettres Fund*
- La Fondation Toujours ensemble Fund
- La Société de musique contemporaine du Québec Fund
- Le Chœur de l’Outaouais Fund*
- Le Fonds du Patrimoine religieux du Québec Fund*
- Le Théâtre Banquette arrière Fund*
- Le Théâtre de la manufacture Fund*
- Le Fonds du Patrimoine religieux du Québec Fund*
- Les Amis des Jardins de Métis Fund
- Les Filles électriques Fund
- Les Petits Violons Fund
- Maison Monbourquette Fund
- Maison nationale des Patriotes Fund
- Musée du Fjord Fund*
- Musée Pierre-Boucher Fund*
- National Theatre School of Canada Fund
- OBORO Fund
- Optica – Un centre au service de l’art contemporain Fund
- Orchestre métropolitain du Grand Montréal Fund
- Orchestre symphonique de Drummondville Fund*
- Oxfam-Québec Fund*
- Parkinson Society Québec Fund
- Persephone Productions Fund
- Praxis art actuel Fund
- Productions Traquen’art Fund
- Refuge Juan Moreno Fund
- Rotary Club of Montreal Fund
- St. John Ambulance Fund
- Stanislas College Foundation Fund

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*new funds

**continued > > >**
FGM Funds

St. Lawrence Choir Fund
Studio de musique ancienne de Montréal Fund
The Priory School Foundation Touch Tomorrow Fund
Théâtre de la Ville Fund
Théâtre du Nouveau Monde Fund
Théâtre le Tandem Fund*
Vieux Métiers, Métiers vivants Fund*
Vues d’Afrique Fund*
West Island Palliative Care Service Fund

Organisational Managed Funds

Association des auteurs et auteures de l’Outaouais Fund*
Atelier du conte en musique et en images Fund
Canadian Centre for Architecture Fund
CEAD Diffusion Fund*
Centraide Foundation of Greater Montreal Fund
Centraide of Greater Montreal Fund
Centre culture et communautaire de Préost Inc. Fund*
Centre des arts actuels Skol Fund
Centre international d’art contemporain de Montréal Fund*
Centre musical en sol mineur Fund
Château Rameay Museum Fund
Circuit-Est Fund*
Compagnie musicale La Nef Fund
Dare-Dare, Centre de diffusion d’art multidisciplinaire de Montréal Fund
Dulciné Langfelder & Cie Fund*
Dynamo Théâtre Fund
École de musique Harricana Inc. Fund*
Écomusée de la maison du fier monde Fund
Fondation de l’Ensemble Arion Fund
Fondation de la Maison Trestler Fund
Fondation des Jardins de Métis Fund
Fondation du Musée québécois de culture populaire Fund*
Fondation Festival international de Lanaudière Fund
Fondation Ushket-André Michel Fund
Galerie B-312 Fund*
Graff, centre de conception graphique Fund
Jeunesses musicales du Canada Fund
L’Agora de la danse Fund
L’Orchestre symphonique de Montréal Fund
La Cinémathèque québécoise Fund
La Fondation Delage Fund
La Fondation Jean Duceppe Fund
La Pietà avec Angèle Dubeau Fund
La Vie des Arts Fund
L’Arsenal à musique Fund
Le Carrousel international du film de Rimouski Fund
Le Chœur polyphonique de Montréal Inc. Fund
Le Groupe Molio Inc. Fund*
Le Petit théâtre de Sherbrooke Fund
Le Projet Porte-Parole Fund
L’Orchestre de chambre I Musici de Montréal Fund*
Maison Saint-Gabriel Fund
Montréal International Musical Competition Fund
Montréal Museum of Fine Arts Fund
Musée d’art contemporain des Laurentides Fund
Musée d’art de Mont-Saint-Hilaire Fund
Musée des beaux-arts de Sherbrooke Fund
Musée du costume et du textile du Québec Fund
Omnibus, Le Corps du Théâtre Fund*
Opéra de Montréal Fund
Pointe-à-Callière Foundation
(Montreal Museum of Archaeology and History) Fund
PPS Danse Fund
Pro Musica Society Fund
Production Totem Contemporain Fund*
Productions Super-Mêmé Fund
Quatuor Molinari Fund*
Quasar Quatuor de saxophones Fund*
Red Feather Fund
Sibyllines Fund*
Sinha Danse Fund
Société de développement culturel de Terrebonne Fund
Société des mélomanes Abitibi-Témiscamingue Fund*
Stanstead Historical Society Fund
Stuko-Théâtre Fund
The McCord Museum of Canadian History Fund*
The National Circus School Foundation Fund
The Priory School Foundation Fund
The YMCAS of Quebec Fund
Théâtre du Tandem Inc. Fund*
Thomas More Institute Fund
Vaudreuil-Soulanges Regional Museum Fund

Deferred Gifts

André Gélinas
Douglas Fletcher Brown
Guy Tiphane
Lise Brunet-Alziphat
Lyne Paule Basuillon
Martin Goodwin
Michel Boucher
Roch Laframboise**
Rosemary Brinkema
Anonymous donors (18)

Donors may contribute any amount to an existing fund, or they may establish a new fund with a minimum donation of $10,000. New funds are set up immediately, without any administrative or legal start-up fees.

The trustees of a private foundation may also convert their foundation’s fund into an FGM endowment fund. They may either name advisors to determine which fields of interest or organisations will benefit from their fund or integrate the fund into the FGM Community Fund. The FGM assumes all administrative and investment management responsibilities.
The Foundation of Greater Montreal extends heartfelt thanks to Germaine Gibara for her precious three-year contribution as a member of the Board of Directors of the FGM. Madame Gibara passed away on April 10th, 2010 after a valiant battle against cancer. We offer our sincere condolences to her family and friends.

* Executive Committee members
Committees

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Chairman, Centraide Foundation

Claire Richer Leduc
Lawyer

Gilles Nolet
President, Telon Inc.

Investment Committee

Gilles Émond, Chairman
Treasurer, Centraide Foundation

Armand Afilalo
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Harry Feldman
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Vice-President, Investments
Lucie and André Chagnon Foundation

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Diane Hamel
Assistant Vice-President, Tax & Estate Planning
Manulife Financial

Marc Jolin
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Jean Sasseville
Actuary
RBC DS Financial Services Inc.

Diane Tsonos
Attorney
RSM Richter Chamberland

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Manon Vennat and Associates

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City of Montreal

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Conseil des arts de Montréal
Grants Committee

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Office of Advancement and Alumni Relations
Concordia University

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Past Chair
Red Feather Foundation

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Vision Diversité

Janis Levine
Executive Vice-President
The Henry & Berenice Kaufmann Foundation

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Advisor, support services for community and organisations
Agence de la santé et des services sociaux de Montréal

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Vision Diversité

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Isabelle Perrault
Vice-President and General Manager
Optimum Group Inc.

Isabelle Perrault
Sociologist

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President and CEO since July 2009

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Interim President and CEO from December 2008 until June 2009

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Director, Donor Services, Grants, and Community Initiatives

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McGill University

Pierre Comtois
Vice Chairman and Chief Investment Officer
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Joël Raby
President
Joël Raby Asset Management

ACKNOWLEDGMENTS

The Foundation of Greater Montreal is privileged to count on several foundations and businesses that support its operations and development activities. The generosity of these organisations has helped build the FGM into a solid and dynamic community foundation for the benefit of Greater Montreal.

The FGM especially wishes to thank Jules Charette, Honourary Legal Counsel, Ogilvy Renault and SITQ Real Estate for their generous contribution of goods and services.

Thank you to the sponsors and contributors who made the 2009 Annual General Meeting a success:

Placements Montrusco Bolton
HR Stratégies Inc.
Letko Brosseau
Jarislowsky Fraser
Danie Deschénes, Oxygène Événements
Montreal Museum of Fine Arts
Financial statements of
THE FOUNDATION OF GREATER MONTREAL
December 31, 2009

Auditors’ report 23
Statement of operations and changes in fund balances 24
Balance sheet 25
Notes to the financial statements 26
Auditors’ report

To the Members of
The Foundation of Greater Montreal

We have audited the balance sheet of The Foundation of Greater Montreal as at December 31, 2009 and the statement of operations and changes in fund balances for the year then ended. These financial statements are the responsibility of The Foundation of Greater Montreal’s management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these financial statements present fairly, in all material respects, the financial position of The Foundation of Greater Montreal as at December 31, 2009 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles. As required by under Part II of the Canada Corporations Act, we report that, in our opinion, these principles have been applied on a basis consistent with that of the preceding year.

March 25, 2010

Chartered accountant auditor permit no 20238
### Statement of operations and changes in fund balances

*year ended December 31, 2009*

<table>
<thead>
<tr>
<th></th>
<th>Operating Fund</th>
<th>Distribution Fund</th>
<th>Endowment Fund</th>
<th>Total $</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Revenue (note 7)</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Donations</td>
<td>–</td>
<td>449,455</td>
<td>2,213,563</td>
<td>2,663,018</td>
</tr>
<tr>
<td>Sponsorships</td>
<td>8,371</td>
<td>–</td>
<td>–</td>
<td>8,371</td>
</tr>
<tr>
<td>Realized investment income</td>
<td>65,382</td>
<td>1,345,112</td>
<td>–</td>
<td>1,410,494</td>
</tr>
<tr>
<td>Change in unrealized depreciation on investments</td>
<td>–</td>
<td>4,401,932</td>
<td>–</td>
<td>4,401,932 (7,308,595)</td>
</tr>
<tr>
<td>Management fees</td>
<td>433,798</td>
<td>(201,241)</td>
<td>–</td>
<td>232,557</td>
</tr>
<tr>
<td>Administration fees</td>
<td>494,736</td>
<td>(260,567)</td>
<td>–</td>
<td>234,169</td>
</tr>
<tr>
<td>Other</td>
<td>–</td>
<td>–</td>
<td>–</td>
<td>86,895</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>1,002,287</td>
<td>5,734,691</td>
<td>2,213,563</td>
<td>8,950,541 (2,409,591)</td>
</tr>
</tbody>
</table>

| **Expenses**           |                |                   |                |                |
| Donations              | –              | 1,307,323         | –              | 1,307,323      |
| Administration fees    | 532,273        | –                 | –              | 532,273        |
| Investment management and custodial fees | 304,772 | – | – | 304,772 288,855 |
| Life insurance premiums received in donations | – | 246,946 | – | 246,946 40,416 |
| Fees – community support | 47,966  | – | – | 47,966 127,174 |
| Communications and marketing | 32,627 | – | – | 32,627 168,814 |
| Fees – planned donations | 28,581  | – | – | 28,581 75,005 |
| Amortization of capital assets | 13,539 | – | – | 13,539 13,463 |
| **Total**              | 911,792        | 1,602,235         | –              | 2,514,027 (1,544,683) |

| **Net result**         | 90,495         | 4,132,456         | 2,213,563      | 6,436,514 (3,954,274) |
| **Fund balances at beginning** | 6,898 | 2,647,163 | 37,424,664 | 40,078,725 44,032,999 |
| Transfer the change in unrealized depreciation on investments | – (4,401,932) | 4,401,932 | – | – |
| **Fund balances at end** | 97,393 | 2,377,887 | 44,040,159 | 46,515,239 40,078,725 |
## 2009 Balance Sheet

### As at December 31, 2009

<table>
<thead>
<tr>
<th></th>
<th>Operating Fund</th>
<th>Distribution Fund</th>
<th>Endowment Fund</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Assets</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td><strong>2009</strong></td>
<td><strong>2008</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Current assets</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash</td>
<td>202,388</td>
<td>–</td>
<td>202,388</td>
<td>77,935</td>
</tr>
<tr>
<td>Amounts due from the</td>
<td>–</td>
<td>–</td>
<td>–</td>
<td>–</td>
</tr>
<tr>
<td>Operating Fund</td>
<td>–</td>
<td>259,311*</td>
<td>–</td>
<td>–</td>
</tr>
<tr>
<td>Endowment Fund</td>
<td>–</td>
<td>2,057,807*</td>
<td>–</td>
<td>–</td>
</tr>
<tr>
<td>Accrued interest and</td>
<td>–</td>
<td>60,569</td>
<td>–</td>
<td>61,152</td>
</tr>
<tr>
<td>dividends</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts receivable</td>
<td>210,165</td>
<td>–</td>
<td>210,165</td>
<td>165,975</td>
</tr>
<tr>
<td>Prepaid expenses</td>
<td>3,583</td>
<td>–</td>
<td>3,583</td>
<td>2,539</td>
</tr>
<tr>
<td><strong>Assets</strong></td>
<td>416,136</td>
<td>2,377,687</td>
<td>–</td>
<td>476,705</td>
</tr>
<tr>
<td><strong>Investments</strong></td>
<td>–</td>
<td>46,097,966</td>
<td>46,097,966</td>
<td>307,601</td>
</tr>
<tr>
<td><strong>Capital assets</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>26,632</td>
<td>–</td>
<td>–</td>
<td>26,632</td>
<td>28,069</td>
</tr>
<tr>
<td><strong>Liabilities</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Current liabilities</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Amounts due to the</td>
<td>259,311*</td>
<td>–</td>
<td>2,057,807*</td>
<td>–</td>
</tr>
<tr>
<td>Distribution Funds</td>
<td></td>
<td></td>
<td></td>
<td>–</td>
</tr>
<tr>
<td>Accounts payable and</td>
<td>86,064</td>
<td>–</td>
<td>86,064</td>
<td>84,572</td>
</tr>
<tr>
<td>accrued liabilities</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Liabilities</strong></td>
<td>345,375</td>
<td>–</td>
<td>2,057,807*</td>
<td>84,572</td>
</tr>
<tr>
<td><strong>Fund balances</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Externally restricted</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Endowment (Note 6)</td>
<td>–</td>
<td>–</td>
<td>47,472,860</td>
<td>45,259,297</td>
</tr>
<tr>
<td>Unrealized depreciation on endowment’s investment</td>
<td>–</td>
<td>–</td>
<td>(3,850,150)</td>
<td>(8,252,082)</td>
</tr>
<tr>
<td>Available amounts for distribution</td>
<td>–</td>
<td>2,377,687</td>
<td>–</td>
<td>2,377,687</td>
</tr>
<tr>
<td>Internally restricted</td>
<td>–</td>
<td>–</td>
<td>417,449</td>
<td>417,449</td>
</tr>
<tr>
<td>Invested in capital assets</td>
<td>26,632</td>
<td>–</td>
<td>26,632</td>
<td>28,069</td>
</tr>
<tr>
<td>Unrestricted</td>
<td>70,761</td>
<td>–</td>
<td>70,761</td>
<td>(21,171)</td>
</tr>
<tr>
<td><strong>Fund balances</strong></td>
<td>97,393</td>
<td>2,377,687</td>
<td>44,040,159</td>
<td>40,078,725</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>442,768</td>
<td>2,377,687</td>
<td>46,097,966</td>
<td>40,163,297</td>
</tr>
</tbody>
</table>

*These items are not reported in the total column on the balance sheet because they offset each other.*

Approved by the Board

Marcel Côté  
Chairman of the Board

Gilles Émond, CA  
Treasurer
1. DESCRIPTION OF ORGANIZATION

The Foundation of Greater Montreal (the “FGM”) is a charitable organization, incorporated on December 20, 1999 under Part II of the Canada Corporations Act, where the purpose is to collect donations, mainly through bequests or endowment funds, and to promote social services, arts and culture, education, health and the environment. The FGM can also manage funds entrusted to it for administrative purposes. It is a registered charity under the Income Tax Act.

In order to maintain its registered charity status, the FGM must meet certain spending requirements (“disbursement quota”) according to the Income Tax Act. The disbursement quota is a minimum amount that the registered charity must spend on charitable programs or as gifts to qualified donees. Failure to comply with this requirement could lead to a revocation of the FGM’s registered charity status. As at December 31, 2009, the FGM complies with the requirement.

2. ACCOUNTING POLICIES

On January 1, 2009, the FGM adopted the changes made to Section 4400 of the Canadian Institute of Chartered Accountants (“CICA”) Handbook. The adoption of these new standards had no impact on the financial statements of the FGM.

The FGM has elected to use the exemption provided by the CICA permitting not-for profit organizations not to apply the following Sections of the CICA Handbook: 3862 and 3863, which would otherwise have applied to the financial statements of the FGM for the year ended December 31, 2009. The FGM applies the requirements of Section 3861 of the CICA Handbook concerning the presentation and disclosures on financial instruments.

The financial statements have been prepared in accordance with Canadian generally accepted accounting principles (“GAAP”) and the significant accounting policies are:

**Fund accounting**

The FGM follows the restricted fund method of accounting for its activities:

1. **Operating Fund**
   - The Operating Fund reports the ordinary operating activities of the FGM and activities relating to capital assets.

2. **Distribution Fund**
   - The Distribution Fund is an externally restricted fund in which the FGM records donations to be distributed in accordance with the wishes of the donors, the realized investment income from the Endowment Fund to be distributed, the donations made, as well as any directly related expenses.
iii) **Endowment Fund**

The Endowment Fund comprises the elements mentioned below.

**Externally restricted**

The restrictions comprise the following:

- **Endowment**
  Endowments include donations that, according to donor specifications, must be held in perpetuity and, those who in virtue of an agreement with the Conseil des arts et des lettres du Québec, can be withdrawn by the donor after a ten-year period with FGM.

- **Unrealized depreciation on endowment’s investments**
  Includes unrealized depreciation on endowment’s investments, which is presented in the Endowment Fund until it is realized.

**Internally restricted**

Arise from transfers from the Distribution Fund to protect the capital against inflation. These amounts cannot be used without the prior consent of the FGM Board of Directors.

**Revenue recognition**

Restricted contributions related to general operations are recognized as revenue of the Operating Fund in the year in which the related expenses are incurred. Contributions to be distributed in accordance with the donors’ wishes are recognized as revenue in the Distribution Fund. Endowment contributions are recognized as revenue in the Endowment Fund.

Unrestricted contributions are recognized as revenue of the Operating Fund in the year they are received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Donations received in-kind, estimated at the fair value established by an independent appraiser, are recorded in the year in which they are received.

Investment income is recognized when it is earned. It is recorded as revenue in the Distribution Fund unless the donors have specified otherwise. The unrealized portion of the investment income is transferred to the Endowment Fund.
**Notes to the financial statements (continued)**

**December 31, 2009**

**Capital assets**
Capital assets are accounted for at cost. Amortization is calculated according to the following methods and annual rates and term:

<table>
<thead>
<tr>
<th>Asset Type</th>
<th>Method</th>
<th>Rate (%)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Furniture and equipment</td>
<td>Diminishing</td>
<td>20%</td>
</tr>
<tr>
<td>Computer hardware</td>
<td>Diminishing</td>
<td>30%</td>
</tr>
<tr>
<td>Leasehold improvements</td>
<td>Straight-line</td>
<td>3 years</td>
</tr>
</tbody>
</table>

**Financial instruments**
Financial instruments are initially stated at their fair value. Subsequent annual re-evaluation considers the following items:

- **Investments and accrued interest and dividends**
  Investments, including accrued interest and dividends, are classified as assets held for trading. They are, therefore, valued at their fair value; the fair value being based on the most recent market prices, normally the most recent bid price.
  The transactions related to the investments are recorded at the transaction date.

- **Accounts receivable and accounts payable and accrued liabilities**
  Accounts receivable, classified as loans and receivables, and accounts payable and accrued liabilities, classified as other liabilities, are valued at amortized cost.

**Use of estimates**
The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from these estimates.
3. **INVESTMENTS**

<table>
<thead>
<tr>
<th>2009</th>
<th>2008</th>
</tr>
</thead>
<tbody>
<tr>
<td>44,458.909 units (42,177,938 units in 2008) of the The Foundation of Greater Montreal Investment Fund (Note 5)</td>
<td>44,328,353</td>
</tr>
<tr>
<td>Preferred Shares, redeemable after the death of the last survivor of the two donors, dividend of 4.725%</td>
<td>1,000,000</td>
</tr>
<tr>
<td>Balanced mutual fund and shares of public companies</td>
<td>513,613</td>
</tr>
<tr>
<td>Mortgage loan, bearing interest at 4.5%, maturing through 2018</td>
<td>256,000</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>46,097,966</strong></td>
</tr>
</tbody>
</table>

4. **CAPITAL ASSETS**

<table>
<thead>
<tr>
<th>2009</th>
<th>2008</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cost</td>
<td>Accumulated amortization</td>
</tr>
<tr>
<td>$</td>
<td>$</td>
</tr>
<tr>
<td>Furniture and equipment</td>
<td>24,652</td>
</tr>
<tr>
<td>Computer hardware</td>
<td>21,037</td>
</tr>
<tr>
<td>Leasehold improvements</td>
<td>25,018</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>70,707</strong></td>
</tr>
</tbody>
</table>
5. THE FOUNDATION OF GREATER MONTREAL INVESTMENT FUND

In addition to managing its own funds, FGM manages funds entrusted to it by various entities through The Foundation of Greater Montreal Investment Fund.

Separate financial statements are prepared for The Foundation of Greater Montreal Investment Fund, which presents its investments, comprised mainly of bonds, stocks and units of shares of investment funds, at fair value. As at December 31, 2009, the fair value of the funds managed by The Foundation of Greater Montreal Investment Fund and the number of units held are as follows:

<table>
<thead>
<tr>
<th></th>
<th>2009</th>
<th>2008</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Number of units</td>
<td>Fair value</td>
</tr>
<tr>
<td>Funds belonging to The Foundation of Greater Montreal</td>
<td>44,458,909</td>
<td>44,328,353</td>
</tr>
<tr>
<td>Funds managed for various entities</td>
<td>53,978,875</td>
<td>53,820,378</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>98,437,784</strong></td>
<td><strong>98,148,731</strong></td>
</tr>
</tbody>
</table>

6. EXTERNALLY RESTRICTED – ENDOWMENT

Following the agreements between the donors, the Conseil des arts et des lettres du Québec and the FGM, some donations remain the property of the FGM for a minimal period of ten years. The externally restricted amounts are distributed as follows:

<table>
<thead>
<tr>
<th></th>
<th>2009</th>
<th>2008</th>
</tr>
</thead>
<tbody>
<tr>
<td>Perpetuity</td>
<td>45,530,333</td>
<td>44,484,639</td>
</tr>
<tr>
<td>For a minimal period of 10 years</td>
<td>1,942,527</td>
<td>774,658</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>47,472,860</strong></td>
<td><strong>45,259,297</strong></td>
</tr>
</tbody>
</table>
7. REVENUE

i) Donations
During the year, the FGM received donations of $2,663,018 ($2,250,131 in 2008). Donations for 2009 include an amount of $246,946 ($40,416 in 2008) regarding life insurance premiums paid for which the FGM is the beneficiary of the proceeds.

ii) Realized investment income

<table>
<thead>
<tr>
<th></th>
<th>2009</th>
<th>2008</th>
</tr>
</thead>
<tbody>
<tr>
<td>Units of The Foundation of Greater Montreal Investment Fund</td>
<td>$1,279,024</td>
<td>$1,958,795</td>
</tr>
<tr>
<td>Other investments</td>
<td>$131,470</td>
<td>$59,584</td>
</tr>
<tr>
<td></td>
<td><strong>1,410,494</strong></td>
<td><strong>2,018,379</strong></td>
</tr>
</tbody>
</table>

iii) Management fees

<table>
<thead>
<tr>
<th></th>
<th>2009</th>
<th>2008</th>
</tr>
</thead>
<tbody>
<tr>
<td>The Foundation of Greater Montreal Investment Fund</td>
<td>$433,798</td>
<td>$422,455</td>
</tr>
<tr>
<td>Less: Professional fees attributable to The Foundation of Greater Montreal</td>
<td>$(201,241)</td>
<td>$(202,661)</td>
</tr>
<tr>
<td></td>
<td><strong>232,557</strong></td>
<td><strong>219,794</strong></td>
</tr>
</tbody>
</table>

iv) Administration fees

<table>
<thead>
<tr>
<th></th>
<th>2009</th>
<th>2008</th>
</tr>
</thead>
<tbody>
<tr>
<td>The Foundation of Greater Montreal Investment Fund Unitholders</td>
<td>$494,736</td>
<td>$273,007</td>
</tr>
<tr>
<td>Less: Professional fees attributable to The Foundation of Greater Montreal</td>
<td>$(260,567)</td>
<td>$(160,706)</td>
</tr>
<tr>
<td></td>
<td><strong>234,169</strong></td>
<td><strong>112,301</strong></td>
</tr>
</tbody>
</table>
8. FINANCIAL INSTRUMENTS

Because of its financial assets and liabilities, the FGM is exposed to the following risks related to the use of financial instruments:

Interest rate risk
A portion of the investments of the Foundation of Greater Montreal Investment Fund, in which the FGM holds units, is invested in bonds and debentures. Consequently, a change in market interest rate will have an impact on the fair value of the units held by the FGM.

Foreign currency risk
A portion of the investments of the Foundation of Greater Montreal Investment Fund, in which FGM holds units, comprises shares and interests in equity funds invested in foreign countries. The units held by the FGM are consequently exposed to changes in foreign currencies. The same applies to the earned income associated with these units.

Price risk
Price risk is the risk that the investment return of the Foundation of Greater Montreal Investment Fund in which the FGM holds units is exposed to risk that arises from fluctuation of market indexes and the degree of volatility of those indexes.

Fair value
The fair values of cash, accounts receivable and accounts payable and accrued liabilities correspond to their carrying amounts due to their short-term maturities.

9. STATEMENT OF CASH FLOWS

A cash flow statement has not been prepared since the cash flow information is readily apparent from other financial statements and related notes.

10. COMPARATIVE FIGURES

Certain comparative figures have been reclassified to conform to the current year’s presentation.